



The Australian Rangeland Society

THE AUSTRALIAN RANGELAND SOCIETY

A Company limited by Guarantee

ABN 43 008 784 414

ANNUAL REPORT and FINANCIAL REPORT

FOR THE YEAR ENDED 31st DECEMBER 2019

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DIRECTORS' REPORT

Your directors present their report on The Australian Rangeland Society – hereafter “the Society” or “ARS” – for the year ended 31st December 2019.

The names of directors in office at any time during the year were:

David George Phelps (Senior Principal Scientist, DAF, Qld, Age 52) – 1/1/19 to 31/12/19;
Robert Norman Shepherd (Principal Scientist, DAF, Qld, Age 65) – 1/1/19 to 31/12/19; and
Donald Grosvenor Burnside (Director, D.G. Burnside & Associates, Age 69) – 1/1/19 to 31/12/19.

The Society’s operations for the year resulted in a profit of \$34,729.

The Society publishes and circulates three issues of the *Range Management Newsletter* and six issues of *The Rangeland Journal* to the members annually, runs a Biennial Conference, provides grants to assist members with travel and research, maintains a publicly accessible website, provides social media platforms, and promotes the advancement of the science and art of using Australia’s rangeland resources for all purposes commensurate with their continued sustainability and productivity.

Review of operations

The Society’s governing Council met four times by teleconference and held an Annual General Meeting (AGM) on 22 May 2019 (a total of five meetings). A General Meeting, attended by Council and other members was held on 5 September 2019 during the 2019 ARS Biennial Conference in Canberra.

The agenda for every scheduled meeting included discussion of membership, finance and Publication Committee reports, matters related to the strategic direction of the Society and the Biennial Conferences of the Society.

At the AGM, held on 22 May 2019, the Office-Bearers and general Council members were confirmed as follows.

President	David Phelps – continuing member as President and Director
Secretary	Bob Shepherd – continuing member as Secretary and Director
Finance and Audit Officer	Donald Burnside – continuing member as Finance and Audit Officer and Director
General Council Members	Andrew Ash – continuing member Cathy Waters – continuing member Dionne Walsh – continuing member Angus Whyte – continuing member Megan Munchenberg – continuing member

Due to miscalculation of the time six Councillors had already served, at the 2019 AGM, these six Councillors were not re-nominated for their second four-year term. Subsequent to the AGM all ARS members in attendance at the AGM passed the following motion:- ‘That Andrew Ash, Don Burnside, Megan Munchenberg, Dionne Walsh, Cathy Waters & Angus

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Whyte be nominated for an additional one year on the ARS Council (from AGM 2019 to AGM 2020), and that at the 2020 AGM they re-nominate for an additional three years if they so wish.' (Passed 29th Jan 2020)

The following were members of the ARS Council, and attended meetings during 2019.

Name	Meetings attended (including AGM and General Meeting in Canberra)	Meetings eligible to attend (including AGM and General Meeting in Canberra)
David Phelps	6	6
Bob Shepherd	6	6
Don Burnside	5	6
Andrew Ash	6	6
Megan Munchenberg	3	6
Dionne Walsh	5	6
Cathy Waters	3	6
Angus Whyte	1	6

Major Council activities during 2019 are presented below.

- Strategic Planning is an on-going agenda item for the Council and the Publications Committee aiming to grow participation in ARS activities, enhance membership services, ensure financial security and increase the impact of the Rangeland Journal. The main actions taken in 2019 were advocacy for investment in rangeland R, D & E, commitment to publishing more technical material in the *Range Management Newsletter* via sharing content with a range of identified like-minded organisations, and commencing the implementation of recommended actions to improve the reach and value of the Society's social media. Further, the Society has reached out to like-minded organisations such as the Royal Society of Queensland and Natural Resource Management groups to explore opportunities for collaboration.
- The decision by Council to offer three-year memberships at a slight discount in 2017, in addition to standard annual renewals was again vindicated with 25 members (approximately 11%) holding three year memberships at the start of 2020. The 21 members whose first three year membership expired at the end of 2019 are being encouraged to take up this option for 2020 to 2022. Owing to the improved financial position of the Society since 2017, no increase in subscription rates was applied to 2019 renewals, or will be applied to 2020 fees.
- The Society launched a new Award in 2019. The *Award of Excellence in Rangeland Management*, to be presented annually will recognise people who have made or are making a significant contribution to rangeland management, across biophysical, economic, social and governance domains (see further information below).
- Five issues of Volume 41 of *The Rangeland Journal* were published in 2019, and the final edition (a Special Issue) to be published early in 2020. A Virtual Issue was also published to encourage increased readership, citations and submissions. Two Special Issues for publication are in preparation for 2020, with the Publications Committee developing a business plan to promote the concept of Special Issues to organisations in Australia and internationally (see further information below).

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- Two issues of the *Range Management Newsletter* were published during the year, with the third issue for 2019 to be published in early 2020. As indicated above, a range of possible initiatives were identified to increase the value of the RMN to members. These are being implemented (see further information below).
- The Society's exposure through social media use by members and others is increasing slowly but steadily and represents an area where future growth will be encouraged through implementation of recommendations provided through a review of the ARS' social media in 2018 (see further information below).
- The 20th Biennial Conference was held in Canberra in September 2019. The conference, which attracted 267 delegates was successful in all respects, and Council congratulated Dr Mark Stafford Smith and his Organising Committee for their sound efforts. The program, which was designed to attract people from a range of interests related to rangelands, in particular young career professionals and those interested in public policy was welcomed by those attending. Sound planning by the Organising Committee, and better than expected sponsorship (including 'in kind' sponsorship) resulted in an excellent financial outcome which has increased the ARS financial reserves. Council was represented on the Organising Committee by Dr Cathy Waters.
- The Australian Rangeland Society submitted a bid for the 2025 International Rangeland Congress (IRC) it to be held in Australia. The sponsoring organisation, host nation and venue will be decided at the 2020 Congress which is being held in Nairobi, Kenya. A small team of ARS members, led ably by Pieter Conradie, evaluated locations and chose Adelaide on the basis of the facilities available, the level of financial assistance to be provided by the Adelaide Convention Bureau, and the accessibility of the city for incoming international delegates. Considerable assistance in preparing the bid was provided by the Adelaide Convention Bureau which resulted in a high quality bid being submitted to the IRC Continuing Committee in October 2019. The host nation nomination and selection process is managed by the IRC Continuing Committee which has representatives from all rangeland regions of the world. The Australian representatives are Dr Dana Kelly (President, IRC Continuing Committee and ARS member) and Dr David Phelps (President, ARS).
- The ARS continues to support the concept of an 'International Year of Rangelands and Pastoralists' (IYRP) proposed by the UN and member countries. Following from the successful application for the Society to be accredited as an observer to the governing body of UN Environment Assembly, the Society has advocated for the IYRP in letters sent to the Minister for Agriculture in Australia and the Minister for Food, Agriculture and Light Industry of Mongolia.

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Membership

Summary

At the commencement of 2019, there were 209 active and complimentary members. As at 31 December 2019, this increased to 224, including 36 complimentary members. Of this total, there are 25 members on three year memberships (2018-2020 and 2019-2021).

In mid-October 2019, 14 members (both paid for 2018, and complimentary) who were not financial were advised that their memberships were terminated and that they were moved into the inactive category. This is about the usual number the Society loses every year.

It is disappointing that the people who receive complimentary memberships as prizes do not choose to move to paid membership at the end of their 'complimentary year'. Whilst this does not appear to be a successful recruitment strategy we will continue to offer complimentary membership as prizes, especially for students, to promote the advancement of the science and art of rangeland management in accordance with the ARS's objectives.

Detail

As at 31 December 2019, 131 members had paid for annual memberships for 2019, with 46 members on three year memberships, being a total of 177. An additional 11 people joined in late 2019, and these have been awarded membership through to 31 December 2020. Thus at the end of 2019, there were 188 financial members.

At 31 December 2019, there were 36 complimentary members, being Fellows of the Society, Editors of the Journal, RMN, Website and Social Media, the chair of the Publications Committee, Associate Editors and recipients of prizes (see details below). Although the total in the table below is 38, two people were in two categories, resulting in 36 people holding complimentary memberships at the end of 2019.

Eight complimentary memberships were awarded to the winners of prizes for presentations given at the ARS' 20th Biennial Conference. The prizes (\$200 and \$100) were donated by the publisher of *The Rangeland Journal* – CSIRO Publishing. These complimentary memberships will expire on 31 December 2020. Council will continue this style of promotion at further conferences, and within under-graduate and post-graduate programs to promote the rangelands and the Society to a larger audience.

In late 2019, one further member was awarded a complimentary membership for 2020 given his significant contribution to the planning and administration of the 20th Biennial Conference.

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Complimentary memberships at 31 December 2019

Category	Number	Comments
Fellows and past Fellows of the ARS	7	One of the Fellows was the Chair of the PC at 31 December 2019, and another was an Associate Editor of <i>The Rangeland Journal</i> .
People receiving honoraria for services to the Society	5	Includes the Chair of the PC (who is also a Fellow), Editor-in-Chief of <i>The Rangeland Journal</i> , Editor of the RMN and Social Media and Website Editors
Associate Editors of <i>The Rangeland Journal</i>	17	One of the Associate Editors is also a Fellow of ARS
Prize winners at the 20 th Biennial Conference, ARS, Canberra, 2019	8	These complimentary memberships will expire at 31 December 2020
Significant contribution to the 20 th Biennial Conference	1	This complimentary membership will expire at 31 December 2020

In addition to publishing *The Rangeland Journal*, CSIRO Publishing manages subscriptions for the Society's 'Library' subscribers as well as some of its 'Institutional/Corporate' subscribers. There were 93 institutional subscribers to *The Rangeland Journal* in 2019.

The number of Institutional Subscribers to the Journal has remained almost the same for several years. Although the Society does not benefit financially from their patronage, through the Journal, they provide the ARS with very wide exposure across the world.

Membership at 31 December 2019

Category	Hardcopy Journal + RMN	E-journal + RMN	RMN only	Total
Members needing to renew in 2020	84	43	22	149
Members paid for 2020 already	21	16	2	39
Complimentary members for 2020	9	27	0	36*
ARS members	114	86	24	224
Institutional subscribers	10	83	0	94
Grand total	124	169	24	318

* three of these had paid for membership in 2019.

Membership trends through years

As shown in the table below, membership numbers have been relatively stable across the years since 2013. There is always a 'boost' in the number of new members during a conference year, as shown in 2012, 2017 and 2019, but there is also have a similar number allowing their membership to lapse. These people are not lost to the Society, as their names are retained in the database as 'inactive members', and they receive invitations to attend the biennial conferences.

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Category	December 2013	December 2014	December 2015*	December 2016	December 2017*	December 2018	December 2019*
ARS members at 31 December	246	220	221	182	231	209	224**
ARS Members joined during year	26	22	37	38	71	16	39
ARS Members left during year	40	48	36	77	22	38	14
Institutional subscribers to TRJ	90	91	95	90	91	93	93

* conference year ** this number included 36 people holding complimentary membership (recipients of honoraria, Fellows, Associate Editors, prize winners).

Awards and Prizes

Fellowships

There were no nominations for Fellowships received in 2019.

Travel Grants

There were two Travel Grants awarded in 2019, although the funds will not be distributed until early in 2020.

Douglas Lawton (Arizona State University, USA) - \$2,000 to support his PhD research project "How does landscape structure degradation impact locust (*Chortoicetes terminifera*; CT) abundance and distribution?" in Australia. The grant will support field work in the Western Division, NSW.

Dr Lindsey Perry (DAF, Cloncurry) - \$2,000 to support her attendance and conference paper "*Optimising herd production across dissimilar properties and beef business in northern Australia – is transferring weaners between properties profitable?*" to be presented at XIth International Rangeland Congress in October 2020 at Nairobi in Kenya.

The Rangeland Journal Prizes for presentations at the 20th Biennial Conference of the ARS.

At the 2019 Biennial Conference of the Australian Rangeland Society, CSIRO Publishing and *The Rangeland Journal* jointly sponsored prizes for the Best Poster and the Best Oral Presentation for work relevant to the interests and scope of the Journal. Each prize consisted of an amount of cash, a certificate and a year's complimentary membership of the ARS, including subscription to the Journal. Following the conference, information about the prize winners has been presented through social media channels and on the Journal's website. Eight prizes were awarded.

Award of Excellence in Rangeland Management

This new Award was approved formally at the 2019 AGM. The recipient of this award shall have rendered or is a significant contributor to the betterment of the rangelands. The Award

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will recognise people who have made or are making a significant contribution to rangeland management, across biophysical, economic, social and governance domains. Nominees do not need to be members of the ARS. Presentation of the Award will also raise the profile of the ARS as an organisation committed to the rangelands, its people and activities. It is anticipated that the inaugural *Award of Excellence in Rangeland Management* will be made in 2020.

Committees

In addition to Council, the Society continues to rely heavily on volunteers who fulfil vital roles.

Publications Committee

The Publications Committee comprised the following members as at 31 December 2019. The committee meets between Council meetings and provides a report to the subsequent Council meeting with recommendations for Council's consideration.

Name	Role
Dr Andrew Ash	Committee member
Dr Donald Burnside	Committee member
Dr Noelene Duckett	Editor, <i>Range Management Newsletter</i>
Prof. David Eldridge	Committee member
Mr Russell Grant	Website Editor
Mr Daryl Green	Committee member
Adj. Prof. Ron Hacker	Chair
Ms Sarah Moles	Social Media Editor
Dr Paul Novelly	Editor-in-Chief, <i>The Rangeland Journal</i>
Dr Jen Silcock	Committee member
Adj. Assoc. Prof. R.D.B. (Wal) Whalley	Committee member

Both Prof. Eldridge and Adjunct Associate Professor Whalley did not accept invitations to extend their appointments beyond the end of their current terms on 31 December 2019. Consideration will need to be given to finding replacements in 2020. Dr Silcock was on maternity leave throughout the year and did not attend any meetings.

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Associate Editors of *The Rangeland Journal*

There were 17 Associate Editors of the journal at 31 December 2019, as shown below.

Name	Country
Dr S.G. Bray	Australia
Prof. A. Cingolani	Argentina
Dr O. P. Dube	Botswana
Prof. F. Hou	China
Prof. B. Hubert	France
Dr S.R. McLeod	Australia
Prof. G.I. Metternicht	Australia
Dr A. W. Muger	Australia
Dr A. J. Pressland	Australia
Dr D. Race	Australia
Dr R. Smith	Australia
Dr D. M. Stafford-Smith	Australia
Prof. Ling Wang	China
Prof. G. M. Wardle	Australia
Dr A. Waters-Bayer	Germany
Dr I. W. Watson	Australia
Adj. Assoc. Prof. R. D. B. Whalley	Australia

Dr M. Tighe resigned his appointment in July 2019 and Assoc. Prof. Whalley indicated that he would not extend his appointment beyond 31 December 2019. Consideration will need to be given to finding replacements in 2020.

Advisory Editors of *The Rangeland Journal*

There were eight Advisory Editors of the journal at 31 December 2019, as shown below.

Name	Country
Dr B. T. Bestelmeyer	USA
Dr J. R. Brown	USA
Dr M.H. Friedel	Australia
Prof. I. Gordon	Australia
Prof. J. Huang	China
Prof. D. Wang	China
Dr A. Waters-Bayer	The Netherlands
Dr I. Wright	Ethiopia

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Prof. O. Sala resigned his appointment in November 2019. The role of Advisory Editor was first established in 2012, with the appointment of 10 individuals. Consideration will need to be given in 2020 as to whether the original number should be restored.

Publications

The Rangeland Journal

As of 31 December 2019 volume 41 of *The Rangeland Journal* had not been completed. Five issues had been published, comprising 455 journal pages. The sixth issue will be published in the first quarter of 2020. It is expected to run to over 100 pages but the final page count for the volume is not expected to exceed 600. This compares with 618 pages in 2018, 567 pages in 2017, 618 pages in 2016 and 635 pages in 2015. Prior to 2014 the journal published only four issues per year and the number of pages ranged from 417-455 (2010-2013).

Six papers were published as (gold) open access in issues 1-5 of volume 41 (compared to five in the completed volume in 2018, four in 2017, one in 2016, two in 2015). The number of institutional subscriptions was 94 compared to 93 in 2018 and 91 in 2017. Consortia deals are counted as single subscriptions regardless of the number of campuses involved (which may be up to several hundred). Most institutional subscriptions (84 per cent) are for online-only.

The Rangeland Journal received 88 submissions in 2019, compared with 112 submissions in 2018, 127 in 2017, 131 in 2016 and 127 in 2015. The possible reasons for this, following the smaller decline in 2018, need to be considered in 2020. Details of the regional distribution of submissions are shown below. Submissions in 2019 were below the 2014-18 average for all regions, particularly Australia. The journal consistently fails to attract substantial numbers of submissions from North America, South America and New Zealand, probably due to the presence of significant competing journals in these regions.

Number of submissions received by *The Rangeland Journal*

	Australia	New Zealand	Asia-Pacific	Middle East	Europe	North America	South America	Rest of World	Total
2019	27	0	30	9	6	4	5	7	88
Average (2014-18)	38.0	0.2	36.6	13.6	12.2	5.2	7.6	11.0	124.4
CV % (2014-18)	23.2	200.0	36.5	37.1	28.6	28.3	31.8	21.5	5.2

The completed volume will include two Special Issues. The first, *Rangelands in Transition* with Guest Editors Russell Sinclair and Martin Andrew, was published as Issue 3. The second, *Managing total grazing pressure in Australia's southern rangelands* with Guest Editors Ron Hacker, Katrina Sinclair and Lester Pahl, will be published as Issue 6.

Production details for volume 41 are shown below.

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Volume/ Issue No	Print run ¹	No. of copies for members	No. of copies for institutional subscriptions	No. of copies for ARS ²	No. of advances ³	No. of copies for store ⁴	Total copies distributed	Approx. No. of Spares ⁴
41/1	161	114	10	5	6	49	129	38
41/2	161	108	10	5	6	36	123	44
41/3 (SI)	161	111	10	5	6	29	126	41
41/4	161	113	10	5	6	31	128	39
41/5	161	114	10	5	6	24	129	38
41/6 ⁵	--	--	--	--	--	--	--	--

¹ Standard print run varies as member numbers vary over the year.

² Number of copies for ARS decreased from 20 to 5 from 38/5 at the request of ARS.

³ Printed in addition to standard print run for Production Editor (1), reception display (1), Journal Publisher (1), marketing/internal use (3).

⁴ No. of spares and copies for store are not identical as the printer delivers up to 5% more than the standard print run at no extra cost. Some copies are used for marketing purposes at conferences. Copies for store are accurate as at time of delivery, no. of spares are calculated based on standard print run – distributed copies + advance copies received. The spares include stock on site and stock in the warehouse.

⁵ Volume 41 expected completion in Q1 of 2020.

SI – Special Issue

The Journal's Impact Factor (IF) for 2018 (released in June 2019) again fell slightly - to 1.019 compared to 1.080 in 2017 (see below). However, the 5-year IF was the highest ever, indicating the longevity of the material published by the Journal, and its influence over the longer time frame rather than the two year timeframe used to calculate the usual IF. (A similar 5-year IF value of 1.634 was achieved in 2011). The ranking of the journal at 133 out of 164 journals in the Ecology category represents a decline in its relative position.

	2012	2013	2014	2015	2016	2017	2018
Impact Factor (IF)	1.276	1.064	1.096	1.194	1.211	1.080	1.019
5-year IF	1.532	1.365	1.261	1.281	1.262	1.206	1.642
Citation ranking	95/136	109/141	103/145	107/150	108/153	119/160	133/164

No virtual issues were produced during the year. However, a virtual issue celebrating the 30th anniversary of the seminal 'state-and-transition'¹ paper in 1989 has been compiled and will be available in the first quarter of 2020.

The Society Website (<http://www.austrangesoc.com.au/>)

The web site is the primary public face of the Society and the repository of the Society's archives (apart from *The Rangeland Journal* for which the archive is held by CSIRO Publishing, with a link from the Members Area of the site). The website is currently managed by Mr Russell Grant for a three year term until June 2021.

Towards the end of 2018, the website was facing an increasing number of technical issues including dysfunctional executive email addresses, failure of the important link to *The Rangeland Journal* site that provides free member access to the journal archive, an inability to email members, and a loss of content pages. This dysfunction was compounded by the inability of ZymZen, the website provider, to satisfactorily communicate with the Society and resolve issues in a timely manner, if at all. All communication with ZymZen failed after 18

¹ Westoby, M., Walker, B.H. & Noy-Meir, I. (1989). Opportunistic management for rangelands not at equilibrium. *Journal of Range Management* 42, 266–274.

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January 2019. Information obtained later in 2019 confirmed that ZymZen had ceased business and that the website server was to be shut down on 31 December 2019.

Consequently the 6 February 2019 Publications Committee meeting passed a recommendation to the Council that tenders be called immediately to find an alternative website provider. This was supported and a subsequent call for tenders attracted three proposals (Blacklight, Blue Platypus and Uncapped Creative). The proposal presented by Blue Platypus was recommended to Council by the Publications Committee as best meeting the Society's requirements. Council accepted this tender for the amount of \$11,990 (excl GST).

Given the concerns at the time, a static backup of the site was undertaken in February to ensure website content was secure. An additional issue involved access to, and control of, the domain name. The ARS contact email had unfortunately become redundant and administrative contacts rested with ZymZen. This issue was resolved and the ARS now maintains control of the domain name.

Blue Platypus commenced the rebuild of the website in April 2019 and following several draft versions the site went live in late December 2019. The layout reflects the appearance of the previous website, so that the change of providers is transparent to users, but the redevelopment task involved transfer of content from the original custom Beekeeper content management system to Wordpress, a standard website / blog platform. This was a significant undertaking. The change of platform should ensure that any future revisions of the website will be more straightforward. As of February 2020, final adjustments are being completed on the subscription payments system and site administrators are commencing familiarization with the Wordpress system.

As a result of the site redevelopment, website management focused on maintaining News and minor content updates during 2019 in order to minimize interference with the migration process. This is the second year that the development of further content has been curtailed. The immediate priorities for developing website content include reloading papers from the 2015 Biennial Conference that were lost during 2018 and loading papers from the 2019 Biennial Conference.

The Range Management Newsletter

Three issues of the newsletter were produced for 2019. While the first two of these issues (March and July) were uploaded on to the website in a timely matter, publication of the November issue has been delayed due to a change in website provider and the installation of a new content management system. Issues related to the uploading of the newsletters will hopefully be resolved early in 2020, and future newsletters should then be published on the usual regular schedule.

Formal implementation of the recommendations from the Publications Committee's review of the Range Management Newsletter (submitted to Council in December 2017) began during 2019. The first stage of the revitalisation was to establish formal reciprocal arrangements for sharing content with other relevant newsletters - 53 organisations were approached with ten positive responses. Following this, links to several interesting articles in other publications were included in both the July and November (not yet available) newsletters and it is hoped that this sharing will be expanded in 2020. As part of the revitalisation process, efforts will also be stepped up in 2020 to encourage other organisations to include ARS content in their publications.

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While there was a slow but steady flow of articles for the newsletter in 2019, the majority of the articles were directly related to ARS business (the Biennial Conference, Abstracts from *The Rangelands Journal*, Travel Awards, Membership and Publications Committee reports etc). For 2020, there is a strong need and desire to focus on sourcing more original articles such as research updates and opinion pieces to increase interest from a wider audience, primarily through sharing content with collaborating organisations. Further consideration of how to increase the flow of articles will continue, particularly with regards to appointing volunteers to source articles and to assist with liaison with collaborating newsletters.

Social Media

ARS's social media presence helps maintain the organization's standing as an authority on evidence-based research and sustainable management of the rangelands; ensures our members and followers are kept abreast of topical issues and ensures that relevant current issues are regularly circulating in the digital space.

The Social Media Editor (SME) endeavors to balance content reflecting the three pillars of our social media strategy with current news from like-minded organisations working across the rangelands. We follow organisations involved in the rangelands in various ways (e.g. CSIRO, Pew Charitable Trusts, Bush Heritage Fund, Australian Wildlife Conservancy, Meat & Livestock Australia and many NRM and Traditional Owner groups), and many of these also follow ARS. Retweets and comments from these organizations take our concerns and views to extended audiences.

ARS posts draw positive sentiments and Facebook followers frequently 'tag' their friends to bring our content to their attention. Comments are more likely made on posts to do with life in the rangelands (for example, the quality of internet services; mental health issues) while emojis are more commonly used in response to posts about new research or funding opportunities. The number of our posts that attract some form of response is steadily rising with some of our Twitter posts now reaching more than 15,000 people.

The ARS social media presence has grown steadily over the year with both Twitter and Facebook follower numbers now in excess of 1,000. A minimum of 3 posts are scheduled via Buffer each week. We have fewer Instagram followers and use it much less frequently due to the constant need for new images. Photo contributions from members and other readers for this purpose are always welcome, particularly if they show people working in or enjoying rangeland environments!

A social media presence was integral to the conduct of the 20th ARS Biennial Conference (Canberra, September 2019) from the early planning stages. It was fortunate that the Organising Committee included some enthusiastic students whose insights and youthful IT abilities were a real bonus in terms of attracting some new and younger followers. Conference attendees included several prolific tweeters with large personal followings so their conference thoughts, experiences, pictures and our conference hashtag were shared far and wide.

During 2019, ARS Council accepted the recommendations of the review of the Society's use of social media prepared by the Publications Committee in August 2018. The Publications Committee is now in the process of implementing these recommendations. Following completion of the web site rebuild it should be possible to track the number of people clicking through to our website and thus track the extent to which the Society's social media presence is leading to new members. The SME plans to target students in disciplines related to rangelands research and management in a membership recruitment drive.

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At the time of writing the SME is updating the social media strategy to incorporate Council's recommendations.

Organising Committee for the 20th Biennial Conference of the ARS, held in Canberra 1-5 September 2020.

The Core Organising Committee for the 20th Biennial Conference, Canberra 1 to 5 September 2019 comprised the people shown in the table below in the period up to and including the conference.

The Organising Committee met regularly in 2018 and 2019, with additional meetings held in the weeks immediately before the conference. The Program and Conversations Team, the Early Careers Team and the Fieldtrips Team also met regularly during the months before the conference.

Name	Affiliation	Role on Organising Committees
Mark Stafford Smith Graciela Metternicht Uffe Nielsen	CSIRO University of NSW University of Western Sydney	Co-Chairs (& early career)
George Wilson	Australian National University	Treasurer/Sponsorship
Cathy Waters	NSW Department of Primary Industries	Council Liaison / fieldtrip
Lachlan Ingram	University of Sydney	Program / fieldtrip
Kate Forrest	National Rangelands Alliance	Program / Conversations
Amy Churchill	University of Western Sydney	Program / early career
Andrew Ash	CSIRO	Program / Conversations
Barrie Traill	Pew	Program / Conversations
Sarah McDonald	NSW Department of Primary Industries	Program / early career
Matthias Boer	University of Western Sydney	Program
Ken Hodgkinson	CSIRO/ Australian National University	Program / local activities
Gus Whyte	Producer	Program / council
John Leys	NSW Office of Environment and Heritage	Program
Richard Duncan	University of Canberra	Local fieldtrip

We also appreciate inputs provided by various others including Marty Amidy (ANU & CCA), David Freudenberger (ANU), Amber Carvan (Outback Alliance), Peter Davies (WLC Rtd), Sue Orgill (NSW DPI), Warwick Badgery (NSW DPI), Josie Douglas (CLC), and our conference PCO Tricia Hopkins of Kaigi, as well as those who assisted with the World Café tables and with chairing sessions throughout the conference.

Summary of the 20th Biennial Conference, Canberra 1-5 September 2019

The 20th Biennial Conference was held in Canberra, ACT at the Kambri Centre on the ANU Campus from 1st to the 5th September 2019. The Conference Title was:

ARS2019: Resilient future rangelands: integrating environment and livelihoods.

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The conference was judged by the Organising Committee, the delegates and Council as successful in all aspects.

Planning the location and focus for the 20th Biennial Conference

The ARS was established in a meeting in Canberra 42 years ago but the Society has not met there since then. For 2019, it was decided it was timely to use a conference in Canberra as a springboard for raising political and policy awareness of the rangelands once again, in synergy with other engagement efforts. This awareness had both domestic and international drivers – engaging the policy world with rangelands practitioners and researchers in order to highlight the need for more attention to be paid to our own rangelands, but also to show how Australian rangelands expertise is and could be influential internationally. Issues such as management of remote regions in the face of change, Indigenous and local knowledge, the importance of women in the rangelands and coping with development pressures pervaded both domestic and international messaging.

Conference activities

The conference sought to maintain the usual interest for land-holders and other practitioners, but had a balance which was more on policy and research issues than for other conferences. It covered domestic policy interest in areas such as northern development, indigenous affairs, environmental stewardship and climate policy, whilst seeking to reinvigorate Australia's international drylands connections, including collaborations with China in particular, partly by showcasing Australian expertise that is or could be applied overseas.

Oral presentations, posters, world café sessions, 'Conversations that Matter' forums and interventions at the plenaries explored the big issues for rangeland management in times of changing markets, environments and societal expectations. The Conference discussed policies to support the resilience of rangelands communities and environments; and how to incorporate emerging technologies, new practices and innovative social arrangements in the rangelands. It also highlighted the value of Australian research and practice internationally.

The conference programme was guided by three overarching themes that are important to the conference's focus on resilient future rangelands:

- Explore the big issues for rangeland management in times of changing markets, environments and societal expectations;
- Identify opportunities for aligning policies to support the resilience of rangelands communities and environments; and
- Incorporate emerging technologies, new practices and innovative social arrangements in the rangelands.

Several sub-themes were offered which delivered a broad and diverse perspective on the management of rangelands in Australia and globally.

- Policy for rangelands that are changing.
- Enabling drought and disaster resilience.
- Evidence based approaches to new practices and policies.
- Sustainable use of rangelands.
- Rangelands in a global perspective.
- Research and management developments around Australia.

THE AUSTRALIAN RANGELAND SOCIETY
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- Managing rangelands and their communities adaptively.
- Novel approaches and techniques for monitoring and managing rangelands.
- Monitoring and managing rangeland vegetation.
- Resolving wildlife management conflicts in rangelands.
- Understanding the impacts of land use management decisions.

The 'World Café' plenary session, and 'Conversations that Matter' discussion forums addressed the following topics:

1. Social license to operate – Whose responsibility is it anyway?
2. Does policy undermine the ability of rangelanders to adapt to a changing world?
3. Land of opportunity?

A special issue of *The Rangeland Journal*, with papers generated from the conference is being produced under the editorship of Marwan El Hassan (ANU), Cecile Godde (UQ/CSIRO) and Sarah MacDonald (NSW DPI). This will be published in either late 2020 or early 2021.

Conference attendance

A total of 267 people registered, with 127 people attending for the whole conference and 140 people registering for one or more days or sessions. This pattern of registrations – with many day registrations from persons from Australian Government agencies, academia, NGOs and peak advocacy organisations – suggests that the objective of putting the rangelands and the ARS in front of an influential audience was to a significant degree achieved.

Conference Finances

Total conference income² was \$175,499 comprising registrations of \$126,499 and sponsorship of \$49,000. The total cost (spread over 2018 and 2019) was \$140,925, and there was an above expected profit of \$34,574 (as compared to a budgeted figure of \$17,902). The main reason for the increased profit was due to a saving of \$15,567 on the cost of the Kambri Centre, owing to Professor George Wilson's position at the ANU allowing the ARS to use this excellent facility at a greatly reduced cost.

² Note – all dollar values are GST exclusive

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Financial position of the Australian Rangeland Society at 31 December 2019³

The financial affairs of the Society remain on an adequate footing with a profit from ordinary activities of \$34,729 in 2019 (2018: profit of \$1,483) and total equity/accumulated surplus of \$174,706 at 31 December 2019 (2018: \$139,477).

The Society's total equity at 31 December 2019 was \$174,706 which is considered adequate to cover any liabilities.

The Society maintains appropriate systems and protocols to allow it to complete its commitments to standard reporting of its financial position as required under law.

The profit of \$34,729 for 2019 compares favourably with the 2018 profit of \$1,483. The larger profit in 2019 was entirely due to the profit made by the 20th Biennial Conference held in Canberra in September 2019, and the Society is grateful for the sound administration of the Conference by the Organising Committee which generated this very good result and exceeded budget expectations (see other comments earlier). As a result, and building on favourable results in 2017 and 2018, the Society is now in a sound financial position.

The negotiation of the new contract for publication of *The Rangeland Journal* in 2018 has resulted in a better financial outcome for the Society. Publication costs paid to CSIRO Publishing (\$18,182 for a full year) and the honoraria paid to the Editor-in-Chief can nearly be offset by income (\$20,000) from two Special Issues of the Journal published annually. However, identifying organisations wishing to edit and pay for Special Issues is an on-going challenge for the Publications Committee.

The main extraordinary expenditure in 2019 was \$12,154 paid to Blue Platypus for the setting up of a new website (this amount was slightly more than the agreed \$11,990, due to some small additional requirements). As explained in an earlier section, the failure of our previous website provider to provide a satisfactory service resulted in a decision to seek a new supplier. At the end of 2019, work was still be done in transferring all the ARS material (including archives and membership data) across to the new site, which became operational in January 2020.

The shift from Chorus Call to Cisco Webex as the supplier of tele-conference services in 2018 has resulted in savings for the meetings of the Council and Publications Committee, nearly all of which are held by tele-conference. In the last full year (2017) when Chorus Call was used, the cost was over \$3,500, as compared to \$600 in 2019.

Other matters

Nil.

Subsequent events

No matters or circumstances have arisen since the end of the year which significantly affected or may significantly affect the operations of the Society, the results of those operations, or the state of affairs of the Society in future financial years.

Future developments

³ Note – all dollar values are GST exclusive

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Likely developments in the operations of the Society and the expected results of those operations in future financial years have not been included in this report as the inclusion of such information is likely to result in unreasonable prejudice to the Society.

Environmental issues

The Society's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a State or Territory.

Dividends paid, recommended and declared

Under Clause 3 of the Articles and Memorandum of Association of the Society, no dividends shall be paid to any persons who are members of the Society; consequently, no dividends have been paid or recommended.

Share capital and options

The Society is a company limited by guarantee and does not have any share capital. Consequently, no share options have been issued and none are outstanding at the end of the financial year.

Indemnification of officers and auditors

No indemnities have been given or insurance premiums paid, during or since the end of the financial year, for any person who is or has been an officer or auditor of the Society.

No person has applied for leave of Court to bring proceedings on behalf of the Society or intervene in any proceedings to which the Society is a party for the purpose of taking responsibility on behalf of the Society for all or any part of those proceedings.

The Society was not a party to any such proceedings during the year.

Signed in accordance with a resolution of the Board of Directors;



David Phelps
Director



Donald Burnside
Director

Dated this 15th day of April 2020.

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FINANCIAL REPORT

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31st DECEMBER 2019

	Notes	2019 \$	2018 \$
COMPREHENSIVE INCOME			
Income from ordinary activities	2	205,527	50,358
Journal Costs		(15,127)	(22,181)
Conference Costs		(132,907)	(7,828)
Newsletter Costs		(2,500)	(3,333)
Other expenses		(20,264)	(15,533)
Profit/(Loss) from ordinary activities		<u>34,729</u>	<u>1,483</u>

The accompanying notes form an integral part of these financial statements.

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STATEMENT OF FINANCIAL POSITION

AS AT 31st DECEMBER 2019

	Notes	2019 \$	2018 \$
CURRENT ASSETS			
Cash Assets	4	68,849	139,936
Term Deposit		100,000	-
Receivables	5	5,857	41
TOTAL CURRENT ASSETS		174,706	139,977
CURRENT LIABILITIES			
Payables	6	-	-
TOTAL CURRENT LIABILITIES		-	-
NET ASSETS		174,706	139,977
EQUITY			
Accumulated surplus	7	174,706	139,977
TOTAL EQUITY		174,706	139,977

The accompanying notes form an integral part of these financial statements.

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ABN 43 008 784 414

CASH FLOW STATEMENT

FOR THE YEAR ENDED 31st DECEMBER 2019

Notes	2019 \$	2018 \$
CASH FLOW FROM OPERATING ACTIVITIES		
Receipts from members and others	202,561	49,680
Interest received	1,197	678
Payments to suppliers	<u>(174,845)</u>	<u>(44,592)</u>
Net Cash generated from operating activities 8(b)	<u>28,913</u>	<u>5,766</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of Term Deposit	<u>(100,000)</u>	-
Net Cash used by investing activities	<u>(100,000)</u>	-
Net Increase/(Decrease) in Cash held	(71,087)	5,766
Cash at Beginning of the year	<u>139,936</u>	<u>134,170</u>
Cash at End of the year 8(a)	<u><u>68,849</u></u>	<u><u>139,936</u></u>

The accompanying notes form an integral part of these financial statements.

THE AUSTRALIAN RANGELAND SOCIETY
ABN 43 008 784 414

NOTES TO AND FORMING PART OF THE ACCOUNTS
FOR THE YEAR ENDED 31ST DECEMBER 2019

1. STATEMENT OF ACCOUNTING POLICIES

This special purpose financial report has been prepared for distribution to members for the purpose of fulfilling the directors' financial reporting requirements. The financial statements comply with those Accounting Standards and UIG Consensus Views (if any) deemed necessary by the directors in the circumstances to meet the objectives of the special report. The Society is not a reporting entity.

The financial report has been prepared on an accruals basis and is based on historical costs and does not take into account changing money values or, except where stated, current valuations of non-current assets. Cost is based on the fair values of the consideration given in exchange for assets.

The following is a summary of the material accounting policies adopted by the Society in the preparation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

a) Income Tax

The directors have assessed that the Society is exempt from income tax for the 2019 year.

b) Cash

For the purposes of the statement of cash flows, cash includes cash on hand and at call deposits with banks or financial institutions, investments in money market instruments maturing within less than two months and net of bank overdrafts.

c) Income

Membership fees are recognised when they are receivable.

All income is stated net of the amount of goods and services tax (GST).

d) Goods and Services Tax (GST)

Income, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of the acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement financial positions are shown inclusive of GST.

THE AUSTRALIAN RANGELAND SOCIETY
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NOTES TO AND FORMING PART OF THE ACCOUNTS
FOR THE YEAR ENDED 31ST DECEMBER 2019

1. STATEMENT OF ACCOUNTING POLICIES – Cont'd

e) Members' Guarantee

The Society is limited by guarantee. If the Society is wound up, the Articles and Memorandum of Association states that each member including those members ceasing membership within one year of that date is required to contribute a maximum of \$10 each towards the meeting any outstanding obligations of the society. As at 31st December 2019, the number of members was 224 (2018: 209).

	2019	2018
	\$	\$
2. Income		
Operating activities		
Conferences	163,014	2,941
Membership fees	21,036	17,418
Bank interest	1,197	678
Journal income	20,267	29,321
Sundry income	13	-
	205,527	50,358

3. Profit from ordinary activities

Profit from ordinary activities before income tax expense has been determined after:

(a) Expenses:

Bank Charges	1,009	710
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4. Cash Assets

Commonwealth Saver	42,091	124,646
Commonwealth Operating	455	22
Membership	77	209
National Conference	26,226	15,059
Term Deposit (maturing July	-	-
Cash	68,849	139,936

THE AUSTRALIAN RANGELAND SOCIETY
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NOTES TO AND FORMING PART OF THE ACCOUNTS
FOR THE YEAR ENDED 31ST DECEMBER 2019

	2019 \$	2018 \$
5. Receivables		
Accounts Receivable	1,832	-
GST Receivable	<u>4,025</u>	<u>41</u>
	<u>5,857</u>	<u>41</u>
6. Payables		
GST Payable	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>
7. Accumulated Surplus		
Accumulated surplus at the beginning of the financial year	139,977	138,494
Net Profit/(loss) attributable to members of the Society	<u>34,729</u>	<u>1,483</u>
Accumulated surplus at the end of the financial year	<u>174,706</u>	<u>139,977</u>

8. Cash Flow information

(a) Reconciliation of Cash

Cash at the end of the financial year as shown in the statements of cash flows is reconciled to the related items in the statement of financial position as follows:

Cash at Bank and on Hand	<u>68,849</u>	<u>139,936</u>
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(b) Reconciliation of cash flow from operations with profit from ordinary activities after income tax

Profit/(loss) from ordinary activities	34,729	1,483
Changes in assets and liabilities		
(Increase)/decrease in receivables	(5,816)	4,283
Increase/(decrease) in payables	<u>-</u>	<u>-</u>
Cash flows generated from operations	<u>28,913</u>	<u>5,766</u>

THE AUSTRALIAN RANGELAND SOCIETY
ABN 43 008 784 414

NOTES TO AND FORMING PART OF THE ACCOUNTS
FOR THE YEAR ENDED 31ST DECEMBER 2019

9. Related Party Transactions

During the year, honoraria amounting to \$18,295 (2018: \$13,597) were paid.

- \$2,750 to Don Heylen for his role as Society Bookkeeper in 2019;
- \$4,000 to Dr Paul Novelly for his role as Editor-in-Chief, TRJ; in 2019;
- \$2,500 to Dr Ron Hacker for his role as Chair of the Publications Committee in 2019;
- \$2,500 to Dr Noelene Duckett for her role as Editor, RMN in 2019;
- \$2,500 to Russell Grant for his role as Website Editor in 2019, and \$1,370 for his role as Website Editor after appointment on 18 June 2018. .
- \$2,675 to Sarah Moles for her role as Social Media Editor, which commenced on 3 December 2018 (based on annual rate of \$2,500).

These amounts are in accordance with the reviews of honoraria undertaken by the Council in 2017. The larger amount of honoraria paid in 2019, compared with the previous year was due to back payments for 2018 being paid to the Website and Social Media Editors, and the payment of a full year for the Website Editor in 2019.

The Bookkeeper, Don Heylen advised he will be resigning his position at the conclusion of the 2019 Audit in February 2020. Council has approved the appointment of a new Bookkeeper under similar conditions, with a selection process underway as at January 2020.

10. Society Details

The registered office of the Society is:
THE AUSTRALIAN RANGELAND SOCIETY
29 Woodsome Street
MOUNT LAWLEY WA 6050

The principal place of business is:
THE AUSTRALIAN RANGELAND SOCIETY
29 Woodsome Street
MOUNT LAWLEY WA 6050

**THE AUSTRALIAN RANGELAND SOCIETY
ABN 43 008 784 414**

DIRECTORS' DECLARATION

The directors of the Society declare that:

1. The financial statements and notes, as set out on pages 16 to 23
 - (a) Comply with Accounting Standards and the Corporations Act 2001; and
 - (b) Give a true and fair view of the financial position as at 31st December 2019 and performance for the year ended on that date of the Society.

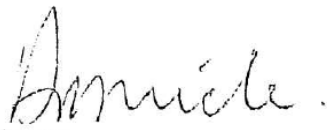
2. In the directors' opinion there are reasonable grounds to believe that the Society will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

For and on behalf of the board



DAVID PHELPS
Director



DONALD BURNSIDE
Director

Dated this 15th day of April 2020.

INDEPENDENT AUDIT REPORT TO THE MEMBERS OF
THE AUSTRALIAN RANGELAND SOCIETY
FOR THE YEAR ENDED 31ST DECEMBER 2019

INDEPENDENT AUDITOR'S REPORT

The Board and Members of The Australian Rangeland Society

Opinion

We have audited the financial report of the Australian Rangeland Society (the Entity), which comprises the statement of financial position as at 31 December 2019, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the declaration by those charged with governance.

In our opinion, except for the effects of such adjustments, if any, as might have been determined to be necessary had the limitation discussed in the qualification paragraph not existed, the accompanying financial report gives a true and fair view of the financial position of the Entity as at 31 December 2019, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of *Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Qualification

As is common for an organisation of this type, it is not practicable for the society to maintain an effective system of internal control over conference, royalties and other fundraising activities until their initial entry in the accounting records. Accordingly, our audit in relation to sponsorships, subscriptions and conference income was limited to the amounts recorded.

Other Information

Those charged with governance are responsible for the other information. The other information comprises the information included in the Entity's annual report for the year ended 31 December 2019 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDIT REPORT TO THE MEMBERS OF
THE AUSTRALIAN RANGELAND SOCIETY
FOR THE YEAR ENDED 31ST DECEMBER 2019

Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

DAVID CHARLESWORTH _____



LEE GREEN & CO PTY LTD

DATED THIS

th
17

DAY OF

APRIL

2020

190 FULLARTON ROAD
DULWICH SA 5065